

AECOM 12420 Milestone Center Dr. Germantown, Maryland 20876

May 9, 2024

Dr. Zhiwen Zhu Professor and Chair Department of Civil and Environmental Engineering Shantou University, Guangdong China

Subject: Invitation for Visiting AECOM, Bridge Projects, and Universities in Delaware, Maryland, and Pennsylvania of the U.S. in Summer 2024

Dear Professor Zhu,

I'd like to invite you to visit the AECOM Maryland office in the U.S. for bridge engineering technical exchanges during the summer of 2024. We will first have face-to-face exchanges on July 29 in the AECOM Germantown, Maryland office. On July 30, I will accompany you to visit the US 522 over Potomac River Bridge in Hancock, Maryland, for which AECOM is performing analytical and experimental investigations for structural rehabilitation. We will then visit and have academic exchanges with the University of Delaware in Newark, Delaware on August 1 and 2, and Lehigh University's Advanced Technology for Large Structural Systems (ATLSS) Engineering Research Center in Bethlehem, Pennsylvania, on August 5.

I understand that you will be responsible for all the expenses incurred during your visit in the U.S. including, but not limited to, air and ground transportations, as well as accommodations.

Please feel free to contact me for any needs. Look forward to seeing you.

Sincerely,

Y. Edward Zhou, PhD, PE AECOM Associate Vice President Bridge Instrumentation & Evaluation Lead, North America ed.zhou@aecom.com