

**Earcaíocht Dhomhanda DCU**

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Mr. Tang Rui  
Secretary of the Party Committee  
Shantou University

30 October 2025

Dear Mr. Tang Rui,

Dublin City University (DCU) and Shantou University (STU) have established a strong, collaborative relationship and are jointly pursuing partnerships in the past years.

To further enhance the collaboration between our parties, I would like to invite you and your delegation to visit our university from 4 to 7 December, 2025. This visit aims to strengthen institutional collaboration and explore new avenues for mutual development. The visit aims not only to consolidate existing cooperation but also to explore new opportunities in areas such as international office, academic affairs collaboration, talent recruitment, and faculty development. Representatives from the Academic Affairs Office, the Center for Faculty Development, and the Human Resources Office will engage in meaningful dialogue to advance mutual goals in internationalization and educational excellence.

The members of the delegation are as follows:

1. Mr. Tang Rui, Secretary of the Party Committee of Shantou University
2. Professor Xu Fei, Director of the Academic Affairs Office
3. Associate Professor Lai Youbin, Director of the Center for Faculty Development
4. Associate Professor Song Haihong, Deputy Director of the International Exchange and Cooperation Office
5. Ms. Chen Lili, Section Chief of Talent Recruitment, Human Resources Office

All expenses during your stay in Ireland will be covered by STU.

Kind Regards,

A handwritten signature in black ink, which appears to read 'Charlotte Holland'.

Professor Charlotte Holland  
DCU Dean of Global Relations  
Dublin City University,  
Dublin 9, IRELAND.